



COLLEGE OF NATURAL SCIENCES

THE UNIVERSITY OF TEXAS AT AUSTIN

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To Whom It May Concern:

As researchers at the University of Texas at Austin, we worked on Project Halo when Noah Friedland served as Program Manager for the project, and we continued collaborating with him for six months after the project ended. Noah is a superb manager for projects involving advanced research and development: he is smart, organized and – most importantly from our viewpoint - driven by scientific curiosity, integrity, and the ambition to innovate.

Noah consistently pushed the researchers to gain deeper understanding of the strengths and weaknesses of their technologies. This resulted in two publications in top scientific venues - including a nomination for Best Paper and an invitation to publish in the premier journal in Artificial Intelligence. Noah was a lead author of these technical papers, which, in our experience, is unprecedented for a Program Manager.

Noah explored the new technologies in detail and was very perceptive in assessing what was new and important. He defined several niche markets for the technology and surveyed potential users - years before products might be available. All in all, he was an effective and forceful advocate for the Program, and he earned our highest respect.

Sincerely,

A handwritten signature in cursive script that reads "Bruce Porter".

Bruce Porter
Professor
Director, Laboratory for Artificial Intelligence

A handwritten signature in cursive script that reads "Ken Barker".

Kenneth Barker
Research Associate